

Township of Nipissing Strategic Plan

2013-2018

Contents

STRATEGIC PLAN BACKGROUND	6
COMPONENT #1	7
MISSION STATEMENT	7
VISION STATEMENT	7
VALUE STATEMENTS	8
COMPONENT #2	10
A. ECONOMIC DEVELOPMENT	11
A.1. INTERNET AND CELL COVERAGE	11
A.2. AGRICULTURAL USES	12
A.3. ARTISANS	13
A.4. TOURISM	14
B. MUNICIPAL SERVICES	15
B.1. WASTE DIVERSION	15
B.2. TRANSPORTION INFRASTRUCTURE	16
B.3. PROPERTY STANDARDS WITH A COMMON SENSE RURAL FLAVOUR.	18
B.4. COLLABORATING	18
B.5. HOUSING	19
C. MARKETING	20
C.1. NATURAL HERITAGE FEATURES	20
C.2. HISTORICAL DESTINATIONS	21
C.3. COMMUNICATION	22
C.4. ADVERTISING	23
D. RECREATION AND TOURISM	25
D.1. TRAIL SYSTEMS	25
D.2. FITNESS HEALTH PROMOTION	26
D.3. WATER ACCESS	27
COMPONENT #3	28
WHERE DO WE GO FROM HERE?	28

EXECUTIVE SUMMARY

This document is the updated community strategic plan for the Township of Nipissing for the 2013-2018 time period.

1. Following the 2010 election, Council compiled a summary of all the issues brought forward to them during the campaign period.
2. A Town Hall meeting was held on November 1, 2011 at the Nipissing Community Centre to talk to and collect information from residents.
3. A Town Hall meeting was held on November 22nd, 2011 at the Commanda Community Centre to talk to and collect information from residents.

At the Town Hall meetings, topics of discussion were focused but not limited to the following categories;

- **Economic Development**
- **Municipal Services and Communications**
- **Marketing**
- **Recreation and Tourism**

After reviewing the information collected and talking to many residents in the Township of Nipissing, it is very clear that the families and residents of this community want to continue to maintain the high quality of life afforded them while at the same time allowing and even encouraging growth at a sustainable rate. This Strategic Plan, developed for the Township of Nipissing, attempts to provide that balance by celebrating and building on what is available in the Township and encouraging investment and growth at a manageable rate.

This Strategic Plan will continue the momentum and make updates to the 2007 Strategic Plan.

The focus of Council has been on the following key themes;

A. Economic Development

Goal: To sustain the current “quality of life” identifying partners and saleable products and services that could provide growth and development opportunities in the Township of Nipissing.

B. Municipal Services and Communications

Goal: To ensure the provision of effective communication and municipal services are maintained and continue to meet the needs of the community.

C. Marketing

Goal: To work positively toward creating a greater awareness by the community and public at large as to the amenities, services and opportunities that are available.

D. Recreation and Tourism

Goal: The community will work toward developing and enhancing the physical, social and environmental opportunities afforded by tourism and recreation.

Each of the themes generated a number of areas that reflected the quality of life in Nipissing Township as well as identifying areas for improvement and the potential for incremental and sustainable growth.



The following areas were identified for review: (Presented alphabetically)

Advertising
Agricultural Uses
Collaborating with other Municipalities
Community Newsletter
Consent granting Authority
Fitness/Health Promotion
Green Energy Initiatives
Historical Destinations
Housing
Internet and Cell coverage
Local artisans
Local Farmers Market
Municipal Services
Natural Heritage Features
Property Standards
Public Education
Tourism Initiatives
Trail Systems
Transportation Infrastructure
Volunteerism
Waste Diversion
Water Access
Youth Intern/Retention

STRATEGIC PLAN BACKGROUND

To provide a sense of direction and action, Nipissing Township Council initiated an outreach to the community development process by holding two Town Hall meetings at the local community centres.

Strategic Plans basically embrace three components:

Component (1)

A clearly defined purpose/direction or “mission” that is generally understood by all members of the Township. Along with this is a “vision” that can guide people so they can find their way within a shared mission

Component (2)

Clearly defined goals that must be met if the Township’s mission is to be served optimally.

Component (3)

A platform for an action plan through which the goals are met.

A Strategic Plan is not in and of itself, an action plan; rather it is a direction setter.

A successful Strategic Plan will enable the Township to avoid two major pitfalls. One is the “status quo” or resting on our laurels or drifting along and the other occurs when the Township tries to do everything all at once, to be all things to all people. The point of the Strategic Plan is to strike a balance to ensure everything is consistent with the mission.

To be successful, the implementation of the Strategic Plan involves making choices. How much can our available resources support at one time? What priorities must be addressed in order to serve our vision and/or the health of Nipissing Township? What should be addressed immediately? What has to be done first in order to facilitate follow-up initiatives? What can we defer? What partnerships need to be developed? As well, the plan has to address how these decisions will be implemented.

COMPONENT #1

The Strategic Plan Steering Committee is all members of Council:

1. Pat Haufe.....Mayor
2. Tom Piper.....Deputy Mayor
3. Tom Butler.....Councillor
4. Dougal Culham.....Councillor
5. Liz Smith.....Councillor

The **Mission Statement, Vision Statement** and Nipissing Township **Values** remain unchanged.

MISSION STATEMENT

“The Township of Nipissing is dedicated to maintaining its rural Township atmosphere and its safe, healthy environment through the provision of effective and efficient government and planning so that all residents benefit.”

Note: A Mission Statement defines the business the community is in, for whom and how it will fulfill its business commitments.

VISION STATEMENT

“The Township of Nipissing is a proactive community that respects and protects its history while enhancing and embracing the needs of its citizens and the opportunities provided by its natural resources.”

Note: A vision statement defines the prescribed future of a community. It sets a target for a community to measure its goals, objectives and action plans.

VALUE STATEMENTS

The Township of Nipissing

- ***Values culture and excellent customer service***
- ***Values history and heritage***
- ***Values quality services for all citizens***
- ***Values open and transparent governance***
- ***Values honesty and integrity***
- ***Values inclusion and diversity (in all municipal activities)***
- ***Values fairness and equality***
- ***Values commitment to a team of creative problem solvers***
- ***Values accountability to all citizens***
- ***Values respect for the natural environment***

The premise of the Strategic Plan is built on the following assumptions. The Corporation of the Township of Nipissing was incorporated on February 10, 1888. On January 1, 1970, the Township of Nipissing annexed the unincorporated Township of Gurd. Nipissing Township is a rural community with three designated Hamlet areas.

The Township will be celebrating its 125th Anniversary in 2013. Given that the Township is well past the century mark in age, it has amenities of significance it might be able to build on. Also, given the fact it doesn't have any so called "main" streets or "downtown", it has to look at other areas to attract people. The community might focus on a grass roots approach, a plan that includes community values, natural heritage features, quality of life and a shared vision of the future.

The past forms the basis for building a future. Community amenities can be anything from refurbished homes, public spaces and local farmers markets. It can include parks, unique facilities, spaces of commemoration and can incorporate the protection of lands for future park sites, trails and views. Heritage and cultural values become very important as they help to create a “point of differentiation”. In summary, a community has to know who they are and what they have to offer. This forms the basis for developing a plan of action.

A number of things come into play when “promoting” and “building” your community. For example decision makers of successful communities today are those who think about how they can utilize existing facilities and amenities in new and creative ways. In the Township of Nipissing they could include a different perspective like parks, cemeteries, and the community cenotaph or civic space. This is where the grass roots approach comes in; build and market what you have including your past. The local museums, natural heritage features, community centres, outdoor recreation areas, tourist camps, home occupations, home industries and the volunteer strength are untapped resources. The Township can act as a catalyst to organizations or businesses that see the need; this could be Council or someone that is passionate about the quality of life in Nipissing so that it can be marketed to ensure incremental growth that is sustainable resulting in expansion over a period of time.

Nipissing Township sees itself as a destination that believes in its inherent potential. You want people to stay here or move here so that businesses can expand. If that happens they invest in your community because they see the value of living in a “pristine”, quiet area with numerous attractions and potential.

To that end, component #2 in the development of the Strategic Plan is an attempt to identify major themes and areas that the Township can build on to maintain and enhance the wonderful quality of life that currently exists.

Any recreation and tourism feature should be geared to recognize the needs of both the travelling and vacationing public (tourists) and local residents.

COMPONENT #2

Following the 2010 election, Council compiled a summary of all the issues brought forward to them during the campaign period. A Town Hall meeting was held on November 1, 2011 at the Nipissing Community Centre to talk to and collect information from residents. A Town Hall meeting was held on November 22nd, 2011 at the Commanda Community Centre to talk to and collect information from residents.

At the Town Hall meetings, topics of discussion were focused but not limited to the following;

- **Economic Development**
- **Municipal Services and Communications**
- **Marketing**
- **Recreation and Tourism**

Using the data collected, Council then proceeded to develop the main **goal** for each of the four **themes**. Under each theme a number of **areas** were addressed and when analyzed further a number of **objectives** that would serve as **action statements** were identified. These action statements reflect the Township of Nipissing's Mission, Vision and Value statements.



A. ECONOMIC DEVELOPMENT

Goal - *To sustain the current “quality of life”, identifying partners and saleable products and services that could provide growth and development opportunities in the Township of Nipissing.*

The following areas are significant and could result in providing sustainable growth opportunities in the Township.

- A.1. Internet and Cell Coverage
- A.2. Agricultural Uses
- A.3. Artisans
- A.4. Tourism

A.1. INTERNET AND CELL COVERAGE

Nearly all Canadians benefit from the availability of Internet service, despite where they live, whether in urban or rural centers, or remote areas. The Township of Nipissing must continue to support projects that will increase the availability of high speed internet service and cell phone coverage.

High speed service can help build strong communities as residents and businesses of all types are becoming more reliant on broad band internet for their daily activities.

Not only does high speed internet and cell phone coverage have the ability to improve the quality of life of Nipissing citizens, it also improves Health and Safety of all residents. Many rural activities like agriculture, forestry, hunting, fishing, fur trapping, snowmobiling and the use of all-terrain vehicles can occur in remote and isolated areas of the township. Accidents can happen and the availability of cell phone coverage can help save a life.

Availability of these services will facilitate: 1. Telecommuting (remote work) to accommodate home-based employment and, 2. Improve student access to web-based resources for homework and distance education.

Objectives:

A.1.1.

Continue to advocate the need for full access to high speed internet and cell phone coverage.

A.1.2.

Identify key contacts at major cell phone suppliers and communicate need to secure basic cell phone service in non-serviced areas of the municipality.

A.2. AGRICULTURAL USES

The Township of Nipissing's Official Plan indicates areas that contain prime agricultural land. This land must be protected from incompatible land uses and activities to ensure that the production of such resources continues.

An agricultural base coupled with innovative farmers has the potential to create a strong local food system that will deliver economic benefits and build a stronger community.

This is something to be celebrated, cherished and supported. Strong local and regional food systems deliver economic benefits and build strong communities.



Objectives:

A.2.1.

Research and determine local interest by advertising a local Farmers Market to be held in Township.

A.2.2.

Increase awareness and educate public about the value and benefits of purchasing local food in the Township and develop a local food strategy.

A.2.3.

Determine location by selecting criteria that will host events in a centralized location, which will allow both locals and tourists to attend the event.

A.2.4.

Combine Farmers Market with annual events that occur during the summer events held at the Museum and Heritage Park to maximize attendance and experience.

A.2.5.

Add local food sources to Township site location map.

A.3. ARTISANS

From our meetings it is now apparent that Home Occupations and Home Industries are alive and well in the Township of Nipissing.

Objective:

A.3.1.

Add an artisans section to the website. This will boost the local cultural society and assist with Economic Development.

A.3.2.

Add Artisans to Township site location map.



A.4. TOURISM

Canada is one of the largest tourist destinations in the world. Ontario leads all provinces in tourist expenditures and visits. In 2008, tourism in Ontario brought in 22 billion dollars. Tourism in Ontario employs over 300,000 and is the largest single employer of young workers. Every 1 million spent by tourist creates 14 jobs and generates \$553,000 in wages and salaries.

After reviewing the Township website, the Township of Nipissing has close to thirty resorts and numerous on ice bungalow businesses that operate within the township.

Objectives:

A.4.1.

Modify existing accommodation section of website to include pictures of tourism establishments.

A.4.2.

Collaborate with the Lake Nipissing Stakeholders Association in their goal to provide for long term health and sustainability of Lake Nipissing and its fishery.

A.4.3.

Add Resorts to Township site location map.

B. MUNICIPAL SERVICES

Goal - *To ensure the provision of effective communication and municipal services are maintained and continue to meet the needs of the community.*

The following areas were identified as significant in order to deliver first rate Municipal services.

B.1. Waste Diversion

B.2. Transportation Infrastructure

B.3. Property standards with a common sense rural flavour

B.4. Collaborating

B.5. Housing

B.1. WASTE DIVERSION

The Township of Nipissing has two landfills. The Wolfe Lake location is open Saturday and Monday 10:00 a.m. – 6:00 p.m. and Thursday from 4:00 p.m. – 8:00 p.m.

The Bear Creek landfill site is located on Hwy 654 near Sunset Cove Road. This landfill site is opened Friday and Sunday 10:00 a.m. – 6:00 p.m. and Wednesday from 4:00 p.m. – 8:00 p.m.

A landfill attendant and/or an assistant is present when sites are open. Questions can be answered immediately and positive feedback has been received by the public as per the state of the Township landfills. Both landfill sites have recycling bins that are open with the same hours of the dump operation. Recently, many upgrades have been put into place. Residents no longer need to climb stairs to recycle as two large bins at either landfill location have been sunken, making the walkways level with the natural ground. This idea has made recycling accessible for all ratepayers at both locations.

In addition to this, containers have been placed at both landfills to accept electronic waste. Early indications have shown to be positive as citizens have been filling the bins and diverting waste away from the landfill.

Objectives:

B.1.1.

Continue to capitalize on programs that can generate revenue from Electronic Waste.

B.1.2.

Continue to investigate and implement procedures to divert waste away from either landfill location.

B.1.3.

Create educational flyers and distribute information with tax newsletters and by using the Township webpage.

B.1.4.

Prevent hazardous waste from entering and contaminating landfill by increasing services at Landfill. This could include the Orange Drop Program, which would allow for a hazardous material to be dropped off at either landfill location.

B.1.5.

Continue to be open to new ideas like creating a compost area at both locations or garbage collection.

B.1.6.

Continue to build reserves for eventual dump closure and monitoring.

B.1.7.

Monitor Clear Bag Initiative.

B.2. TRANSPORTION INFRASTRUCTURE

The Township of Nipissing has 150km of roads and thirteen (13) bridge and culvert structures. As per the Official Plan, the intent is to adequately accommodate the transportation needs of the municipality and to maintain these roads in a good state of repair within the financial capabilities of the Township. It is not the intent of the plan to assume any existing private roads.

Objectives:

B.2.1.

Continue to support the current infrastructure so that current high level of satisfaction is maintained.

B.2.2.

Develop an asset management plan for the Township of Nipissing's roads and bridges. Priorities should be set for major and minor rehabilitation recommendations identified in the aforementioned plans.

B.2.3.

Maintain the current system adequacy by setting aside the estimated minimal annual capital program for structures as per the Asset Management Plan.



B.3. PROPERTY STANDARDS WITH A COMMON SENSE RURAL FLAVOUR.

Property Standards has been a reoccurring thought that has come to the forefront and generally gets set back aside shortly afterwards.

The general conclusion is that enforcement costs due to legal fees outweigh the benefit of the standard. Simply put, money is spent and when a court date arrives issues are corrected with little expense to appellant and the Township is left with the larger bill.

What is required is a common sense standard with a rural flavour.

Objectives:

B.3.1.

Create a property standards education flyer.

B.3.2.

Establish property standards for safety and general repair and to improve the general aesthetics for the travelling and vacationing public.

B.3.3.

If a standard is set, have the focus on keeping lands clear of inoperative vehicles and debris.

B.4. COLLABORATING

Presently there is a move towards increased municipal co-operation. There is merit to this shift as municipalities recognize that many benefits associated with municipal collaboration can provide a higher level of programs and services to their residents

Benefits of collaboration to the citizens of a township can include enhanced service delivery. Generally, per-unit costs of delivering services decrease when a larger group is using the service. Collaboration can help decrease costs for ratepayers by achieving 'economies of scale' and allowing for the delivery of more efficient or enhanced municipal services by using existing resources more effectively.

Collaboration pools resources and solutions to resolve local issues. Basically, it can increase morale and allow communities to better understand the problems that they and their neighbours are facing to develop collective solutions.

Objectives:

B.4.1

Continue our current contract arrangement for services of the Chief Building Official and Fire Chief with the Municipality of Callander.

B.4.2.

In keeping with the current successful inter-municipal cooperative arrangement, we may now review the pros and cons of establishing a joint area fire service to further enhance the mutual economic benefit.



B.5. HOUSING

Currently, the Municipality does not have Consent Granting Authority. A request has been made to the Minister of Municipal Affairs to grant Consent Granting Authority to the Township of Nipissing.

This will allow the Municipality to have more control over land use and development as detailed in the Township of Nipissing's Official Plan.

Objective:

B.5.1.

Ensure an adequate supply of affordable building lots to accommodate affordable housing.

B.5.2.

Ensure the availability of affordable and safe housing to residents.

C. MARKETING

Goal – to work positively toward creating a greater awareness by the community and public at large as to the amenities, services and opportunities that are available.

The Township of Nipissing is a friendly and clean community that has a great deal of untapped potential.

C.1. Natural Heritage Features

C.2. Historical Destinations

C.3. Communication

C.4. Advertising

C.1. NATURAL HERITAGE FEATURES

The Provincial Policy Statement establishes policy direction for matters of Provincial Interest. Municipal Official Plans and land use decisions must be consistent with the Provincial Policy Statement including natural heritage policy direction. Section 2.1.1 of the PPS states "...that natural features should be protected over the long term; and Section 2.1.2 "...that the diversity and connectivity of natural features in an area, and the long term ecological function and biodiversity of natural heritage system; should be maintained, restored or where possible, improved by recognizing linkages between and among natural heritage features and areas, surface water features and ground water features."

Objectives:

C.1.1.

Support Nipissing Township Eco-Committee general principles as found in their Terms of Reference.

C.1.2

Continue to support suitable Green Energy Initiatives.

C.2. HISTORICAL DESTINATIONS

The Township of Nipissing physical environment is unique on its merit when discussing size, location, pristine wilderness and its abundance of water. However, it should never be forgotten the great amount of History this area holds.

The Rosseau-Nipissing Road is an important landmark since construction originally started in 1886.



Objectives:

C.2.1

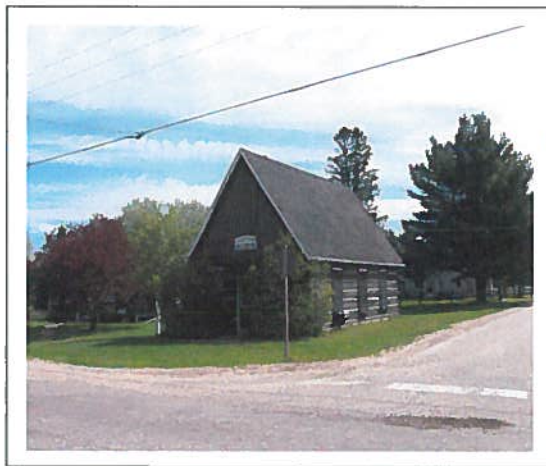
Create a local pictorial map identifying Historical features within the Township. Identify Nipissing Rosseau Road on the Map and key historical sites. Some sites that should be included are Chapman's Landing, Nipissing-Rosseau Road, Nipissing Township Museum, Commanda Museum/General Store, Granite Hill School, and the Odrowski Homestead on Granite Hill Road. This map could then be placed on the township website for local businesses to download and distribute as required.

C.2.2.

Promote the Historical “Nipissing” Rosseau Road destination and embrace the importance of Nipissing during the Settlement Period. Promote the importance of Chapman’s Landing as an early historical water access point to Lake Nipissing Destinations.

C.2.3.

Encourage the preservation of Heritage buildings and sites. Support should be given to two local area museums. One museum is located in Nipissing and the other museum is located in Commanda. Add to Township local site map.



C.2.4.

Actively promote healthy community features when reviewing development proposals.

C.3. COMMUNICATION

Currently, newsletters are created to ensure the flow of information into the community. Although this method of delivery has proven to be effective, citizens still make it a point that information is not being received.

The addition of high speed internet can be very beneficial. A news e-letter could be created or a social media tool could be used as a hub for the Township of Nipissing. The advantage of Social Media is that selected information gets delivered to the user on their homepage versus the consumer seeking the material themselves.

Social media does not necessarily have to be used by the Township. A volunteer could use their personal account to link new information posted on the Township website. www.nipissingtownship.com

Recently, the current Council utilized public forums at the South Shore Education Centre and the Commanda Community Centre. The interactive exchange was positive, indicating that the venues were valuable.

Objectives:

C.3.1.

Continue to deliver a quarterly newsletter.

C.3.2.

Continue to use Town Hall meetings as required for information input/output.

C.3.3.

Promote a news e-letter where ratepayers can sign up and receive the document electronically.

C.4. ADVERTISING

With the recent completion of the four-laning of highway 11, the Township of Nipissing offers close to 40,000 hectares of recreational land. Unlike Huntsville and Muskoka, the Township of Nipissing remains for the most part undiscovered.

Objectives:

C.4.1.

Publicize website address on Township Vehicles and Signage.

C.4.2.

Develop a uniquely Township of Nipissing site location map depicting economic, historical and other local attractions.

C.4.3.

Highway #11 is one of the main corridors for traffic entering the Gateway to the north. Investigate if the MTO are allowing signs to be placed off of the new highway. The current Township of Nipissing logo is aesthetically pleasing. Positioning the sign on a prominent highway to let people know where the Township is would be beneficial for the Economic Development of the area.

C.4.4.

Provide signage to promote areas that are considered “heritage” in nature.

C.4.5.

Allow one photo to be placed with each Business in the Accommodations section of the webpage showcasing what it has to offer. Upon completion, the result will display a collage of what Nipissing has to offer.

C.4.6.

Expand existing website, which currently has businesses and accommodations to include agriculture, local artisans, arts and other local attractions.

C.4.7.

Sell sweater and t-shirts with Township logo at museum location. Short term profit and long term exposure will be beneficial to the economic development of the area.



D. RECREATION AND TOURISM

Goal - The community will work toward developing and enhancing the physical, social and environmental opportunities afforded by tourism and recreation.

Community input identified the following areas that would enhance the quality of life in Nipissing Township.

D.1. Trail Systems

D.2. Fitness Health Promotion

D.3. Water Access

D.1. TRAIL SYSTEMS

The development of trails in Nipissing Township has been a topic of discussion for some time. The Township has potential for a four seasons trail system. Snowmobile trails, walking trails and hiking trails all have potential for the area.

Trail development has taken place on both sides of Nipissing Township, but the general feeling of the residents has been that they don't want trail development "in their backyard". Certain agencies or groups have funds for trail development and to develop identified trails located within Nipissing Township that would allow for the completion of a connecting link throughout the area.

The lack of desire for trail development does not only apply to snowmobile trails, but also ATV users as well. Liability and a general lack of respect for property have led to this sentiment. Certain agencies or groups are open to discussing the issues and offering alternatives for consideration by Council and residents.

Objectives:

D.1.1.

Council could act as a catalyst to re-open community dialogue regarding the development of the Trans Canada Trail system through the Township of Nipissing.

D.1.2.

Explore potential funding options with agencies, if satisfactory alternatives can be found to pursue year round trail development.

D.1.3.

Try to unite the following community partners in their quest to create trail systems in the Township of Nipissing; Ontario Federation Snowmobile Club, North Bay Mattawa Conservation Authority, Discovery Routes, Trans Canada Trail Foundation, Nipissing Township ECO Committee, Township of Machar and Municipality of Callander.

D.1.4.

Council could offer to host public meetings at the Community Centre for public input during this process.

D.2. FITNESS HEALTH PROMOTION

Healthy eating and active living can help create a healthier community. Regular physical activity is essential for health and well-being. People who eat nutritious foods and are physically active are likely to live longer, healthier lives.

The demographics in the Township of Nipissing indicate that the age group of 60 – 64 years is the highest category of our current population. The age group of 50 to 59 years old is the next highest category of Nipissing residents. Statistics show that 52% of Canadian Baby Boomers are inactive, with rates of obesity among this generation increasing by nearly 60% in the last decade.

For seniors, good health is associated with being physically active three or more times a week making the Fitness Centre in our township vitally important. It should also be noted that half of the users of the fitness center are from the Municipality of Callander.

Since the addition of a contract Fitness Centre operator there has been a positive influence on user participation at the Community Centre facility. If this trend continues, it may be necessary to budget for expansion in the future.

Objective:

D.2.1.

Continue to investigate new products and/or recreational games that will be beneficial to healthy and active living.

D.3. WATER ACCESS

People value the beauty, tranquility, fisheries, and recreational benefits of the lakes within our Township boundaries. Demand for public access appears to be rising as more people take part in boating and sport fishing.

There are approximately 150 water access lots alone on Lake Nipissing. Although there are private marinas in the South Bay of Lake Nipissing, there is only one public ramp and government dock located at Wades Landing in Fish Bay.

Besides residential uses, public water access is also used by commercial resorts to bring customers out to the islands. In recent years, new owners or subsequent generations have begun to make improvement to these islands or update systems on the islands. Water access is crucial for launching boats and loading barges with materials to improve existing properties.

Objectives:

D.4.1.

Continue dialogue with Oceans and Fisheries Canada to resolve survey dispute at Wades Landing location to ensure transfer of this public facility to the Township of Nipissing. This will secure continued public access to Lake Nipissing.

D.4.2.

Include improvements to the McQuaby Lake ramp and Chapmans Landing in the Long Term Capital Forecast.

D.4.3.

Public Beaches; Recent investments in the public beach facilities at Wolfe Lake Beach (Wolfe Lake) and Link's Beach (Lake Nipissing) will ensure these facilities are available for public use in the long term.

COMPONENT #3

WHERE DO WE GO FROM HERE?

A number of new goals have been developed in this plan to meet the existing mission, vision and value statements.

We now must move forward with our plan of action.

Council continues to be responsible for the implementation of the Strategic Plan, they have tremendous responsibilities and commitment ahead. As the result of previous recommendations a CAO was appointed to monitor the progress of different work groups making sure that progress reports are brought to Council as information.

Financial resources are important to the timely and effective implementation of any Strategic Plan. Council will consider Strategic Plan goals during its budget deliberations.

